

## COURSE OUTLINE

### 1. OVERVIEW

FACULTY	FACULTY OF HUMANITIES AND SOCIAL SCIENCES		
SECTION	DEPARTMENT OF PRIMARY EDUCATION		
LEVEL OF STUDY	UNDERGRADUATE		
COURSE TITLE			
Administration of Educational Settings and Organizational Behavior			
COURSE CODE	KN1201	SEMESTER	7
HOURS per WEEK	3	ECTS	4
COURSE CATEGORY	Elective	COURSE TYPE	Scientific area
LANGUAGE OF INSTRUCTION AND EXAMINATIONS	Modern Greek	PREREQUISITES	
OFFERED TO ERASMUS	YES	ECLASS PAGE	<a href="https://eclass.uth.gr/courses/PRE_U_222/">https://eclass.uth.gr/courses/PRE_U_222/</a>

### 2. LEARNING OUTCOMES

<b>Learning Outcomes</b>
<p>Upon successful completion of the course, students are expected to:</p> <ul style="list-style-type: none"> <li>Demonstrated knowledge and understanding of the fundamental theories, principles, and practices of educational organization management, as well as current developments in the field of organizational behavior.</li> <li>Ability to apply acquired knowledge and demonstrate a professional approach to analyzing and solving problems related to the management of educational units and organizational behavior.</li> <li>Capacity to collect, analyze, and interpret relevant data to form well-founded judgments on issues concerning educational administration and organizational behavior, considering social, scientific, and ethical parameters.</li> <li>Effective communication and presentation of information, ideas, problems, and solutions to both specialized and non-specialized audiences regarding educational administration and organizational behavior.</li> <li>Development of autonomous learning skills and acquisition of new knowledge that facilitate further academic and professional advancement in the field of educational administration.</li> </ul>
<b>General Competencies</b>
<p>Decision-making</p> <p>Teamwork</p> <p>Respect for diversity and multiculturalism</p> <p>Demonstration of social, professional and moral responsibility and sensitivity to gender issues</p> <p>Critical and self-critical thinking</p>

### 3. CONTENT

<p>Introduction to Educational Administration and Organizational Behavior</p> <p>The system of organizations</p> <p>The individual within the organization</p> <p>Personality and Values</p> <p>Emotions and Moods</p> <p>Perception and Decision-Making</p> <p>Motivation in Organizations</p> <p>The functioning of teams</p> <p>Communication in organizations</p> <p>Leadership in educational settings</p> <p>Organizational culture</p>
---

Conflicts and Negotiations  
Organizational change

#### 4. TEACHING AND LEARNING METHODS - ASSESSMENT

<b>TEACHING MODE</b>	In person		
<b>USE OF ICT</b>	Slide show / eClass / videos		
<b>COMPULSORY ATTENDANCE</b>	NO	<b>MAXIMUM NUMBER OF ABSENCES:</b>	
<b>TEACHING ORGANIZATION</b>	<b>Activity</b>		<b>Semester Workload (hours)</b>
	Lectures		39
	Literature study & analysis		30
	Examination		31
	Course total		<b>100</b>
<b>EVALUATION</b>	<b>Type</b>	<b>Format</b>	<b>Weighting</b>
	Final written exam	Short Answer Questions Open-Ended Questions	100%
	Description of other evaluation method / Evaluation criteria:		

#### 5. RECOMMENDED BIBLIOGRAPHY

<b>Core textbooks (available through the Eudoxus service)</b>
Robbins, S. P., & Judge, T. A. (2018). Οργανωσιακή Συμπεριφορά (16η έκδ.). Εκδόσεις Κριτική.
Χυτήρης, Λ. (2013). Οργανωσιακή Συμπεριφορά: Η ανθρώπινη συμπεριφορά σε οργανισμούς και επιχειρήσεις. Εκδόσεις Interbooks.
<b>Other books / Notes</b>
Κάτου, Α. (2021). Οργανωσιακή Συμπεριφορά. Εκδόσεις Κριτική.
Νικολάου, Α. και Βακόλας, Β. (2012). Οργανωσιακή Ψυχολογία και Συμπεριφορά (2η έκδοση). Εκδόσεις Rossili.
Greenberg, J. & Baron, R. (2013). Οργανωσιακή Ψυχολογία και Συμπεριφορά. Εκδόσεις Gutenberg.
<b>Scientific journals</b>
Academy of Management Journal
Journal of Organizational Behavior
Organizational Behavior and Human Decision Processes
Personnel Psychology
Journal of Vocational Behavior
Leadership Quarterly
<b>Scientific articles</b>
Dufour, Y., & Steane, P. (2022). The impact of organizational culture on innovative work behavior: A multi-level analysis. Journal of Organizational Behavior, 43(1), 75-91. <a href="https://doi.org/10.1002/job.2585">https://doi.org/10.1002/job.2585</a>
Kurtessis, J. N., Eisenberger, R., Ford, M. T., Buffardi, L. C., Stewart, K. A., & Adis, C. S. (2017). Perceived organizational support: A meta-analytic evaluation of organizational support theory. Journal of Management, 43(6), 1854-1884. <a href="https://doi.org/10.1177/0149206315575554">https://doi.org/10.1177/0149206315575554</a>
Matta, F. K., Scott, B. A., Koopman, J., & Conlon, D. E. (2015). Does seeing "eye to eye" affect work engagement and organizational citizenship behavior? A role theory perspective on LMX agreement. Academy of Management Journal, 58(6), 1686-1708. <a href="https://doi.org/10.5465/amj.2014.0106">https://doi.org/10.5465/amj.2014.0106</a>
Sherf, E. N., Venkataramani, V., & Gajendran, R. S. (2019). Too busy to be fair? The effect of busyness on leaders' justice enactment. Academy of Management Journal, 62(3), 619-642. <a href="https://doi.org/10.5465/amj.2017.0398">https://doi.org/10.5465/amj.2017.0398</a>
Ployhart, R. E., Nyberg, A. J., Reilly, G., & Maltarich, M. A. (2014). Human capital is dead; long live human capital resources! Journal of Management, 40(2), 371-398. <a href="https://doi.org/10.1177/0149206313512152">https://doi.org/10.1177/0149206313512152</a>
Leroy, H., Anseel, F., Gardner, W. L., & Sels, L. (2015). Authentic leadership, authentic followership, basic need satisfaction, and work role performance: A cross-level study. Journal of Management, 41(6), 1677-1697. <a href="https://doi.org/10.1177/0149206312457822">https://doi.org/10.1177/0149206312457822</a>
Zhang, J., Akhtar, M. N., Bal, P. M., Zhang, Y., & Talat, U. (2018). How do high-performance work systems affect individual outcomes: A multilevel perspective. Frontiers in Psychology, 9, 586. <a href="https://doi.org/10.3389/fpsyg.2018.00586">https://doi.org/10.3389/fpsyg.2018.00586</a>

Schreurs, B. H., Nikolova, I., & Van Riel, A. (2021). The role of job crafting in organizational socialization: A moderated mediation model. *Human Resource Management*, 60(2), 307-321. <https://doi.org/10.1002/hrm.22027>

Margaryan, A., Littlejohn, A., & Stanton, N. A. (2016). Research and development agenda for learning in the workplace. *British Journal of Educational Technology*, 47(3), 486-498. <https://doi.org/10.1111/bjet.12374>

Salas, E., Tannenbaum, S. I., Kraiger, K., & Smith-Jentsch, K. A. (2012). The science of training and development in organizations: What matters in practice. *Psychological Science in the Public Interest*, 13(2), 74-101. <https://doi.org/10.1177/1529100612436661>

**Other**